Northeast Indiana Lean Network

What Does Lean Mean To Me?
Northeast Indiana Lean Network Topics

January – Advanced Manufacturing Lean Overview
      Paper Airplane Simulation

February – Plant Tour Wayne Metals

March – Problem Solving and Root Cause Analysis

April – Plant Tour Oji Intertech

May – Sustainability of Lean

June – Change Management

September – Focusing on Lean Transactional - High Impact

October – Parkview Lean Overview
It is a management philosophy around a system that shares a set of values and beliefs that creates value for the customer by an endless pursuit of eliminating waste.
The Toyota Way Field Book by Jeffery K. Liker and David Meier
Endless Pursuit of Eliminating Waste

Creating a Culture and Philosophy

Processes to Support Culture and Philosophy

People and Partners

Problem Solving

Continuous Improvement and Learning

Elimination of Waste

Respect, Challenge, and Grow

Long Term Thinking

Over Production

Transportation

Waiting

Inventory

Over Processing

Defects

Based off the Toyota 4P Pyramid from The Toyota Way Field Book
Summary Points

- All executives, managers, directors, supervisors, group leaders or whatever else we call them have to **live the philosophy** “every day in a very consistent manner.” Leaders have to lead by example .... Consistently.

Successful creation of lean processes is derived from a **deep understanding** of how each tool is utilized to **accomplish** an **end objective**. **Waste elimination** is the primary objective.

The Toyota Way Field Book by Jeffery K. Liker and David Meier (page 82)
Three Es

Everybody

Engaged

Every day
## Work Groups

### Creating a Culture and Philosophy

**Facilitator:** Rick Sereno  
**Group Members:**  
- Joe Dager  
- Todd Martinkovic  
- Lisa Mungovan  
- Bill Roper  
- Megan Elizabeth  
- Clint Tumbleson  
- Joe Sepkovich  
- Brad Staats

### Creating Processes to Support Culture and Philosophy

**Facilitator:** Randy Furrow  
**Group Members:**  
- Dan Harmon  
- Pamela Harrell  
- Luke Heisele  
- Richard Bubb  
- Jennifer Hunter  
- David Kiefer  
- Matt Kramer  
- Angela McClain  
- Andrew McKeever

**Facilitator:** Mick Mickem  
**Group Members:**  
- Ron Reust  
- Gordon Schmidth  
- Shah Shahab  
- Ryan Smith  
- Joseph Smith  
- David Woods  
- Glenn Milanowski  
- Marlene Johnson  
- Morgan Miller

**Facilitator:** Aaron Highley  
**Group Members:**  
- Treasa Bartrom  
- Tim Becker  
- Jeff Hockemeyer  
- Jake Burgener  
- Kyle Clark  
- Kelley Dickmeyer  
- Matt Duguid  
- Kent Ellis  
- Josh Garza  
- Mark Graf